



Report Cover Sheet

Report to:	CCC Trust Board	
Date of the Meeting:	25 th March 2020	
Agenda Item:	P1-059-20	
Title:	Transforming Cancer Care – programme summary report	
Report prepared by:	Fiona Jones – Managing Director, PropCare Tom Pharaoh – Associate Director of Strategy	
Executive Lead:	Liz Bishop – Chief Executive Officer	
Status of the Report:	Public	Private

Paper previously considered by:	Not applicable
Date & Decision:	-

Purpose of the Paper/Key Points for Discussion:	This paper provides a summary report on the progress of the Transforming Cancer Care programme. The paper includes the key messages from the work to get ready to open CCC Liverpool, the key areas of current focus within the programme, and a high-level milestone plan through to the opening of CCC-Liverpool in Spring 2020.
---	--

Action Required:	Discuss	✓
	Approve	
	For Information/Noting	✓

Next steps required	
---------------------	--

The paper links to the following strategic priorities (please tick)

Deliver outstanding care locally	✓	Collaborative system leadership to deliver better patient care	
Retain and develop outstanding staff	✓	Be enterprising	
Invest in research & innovation to deliver excellent patient care in the future		Maintain excellent quality, operational and financial performance	✓

The paper relates to the following Board Assurance Framework (BAF) Risks

BAF Risk	Please Tick
1. If we do not optimise quality outcomes we will not be able to provide outstanding care	
2. If we do not prioritise the costs of the delivering the Transforming Cancer Care Programme we will not be able to maintain our long-term financial strength and make appropriate strategic investments.	✓
3. If we do not have the right infrastructure (estate, communication & engagement, information and technology) we will be unable to deliver care close to home.	✓
4. If we do not have the right innovative workforce solutions including education and development, we will not have the right skills, in the right place, at the right time to deliver the outstanding care.	✓
5. If we do not have an organisational culture that promotes positive staff engagement and excellent health and well-being we will not be able to retain and attract the right workforce.	✓
6. If we fail to implement and optimise digital technology we will not deliver optimal patient outcomes and operational effectiveness.	✓
7. If we fail to position the organisation as a credible research partner we will limit patient access to clinical trials and affect our reputation as a specialist centre delivering excellent patient care in the future.	
8. If we do not retain system-side leadership, for example, SRO for Cancer Alliance and influence the National Cancer Policy, we will not have the right influence on the strategic direction to deliver outstanding cancer services for the population of Cheshire & Merseyside.	
9. If we do not support and invest in entrepreneurial ideas and adapt to changes in national priorities and market conditions we will stifle innovative cancer services for the future.	
10. If we do not continually support, lead and prioritise improved quality, operational and financial performance, we will not provide safe, efficient and effective cancer services.	✓

Equality & Diversity Impact Assessment		
Are there concerns that the policy/service could have an adverse impact on:	YES	NO
Age		✓
Disability		✓
Gender		✓
Race		✓
Sexual Orientation		✓
Gender Reassignment		✓
Religion/Belief		✓
Pregnancy and Maternity		✓

If YES to one or more of the above please add further detail and identify if a full impact assessment is required.

Transforming Cancer Care Programme Summary Report



March 2020

Build

- Due to last minute challenges to the build programme and the impact of the poor weather in February CCCL will now open over the course of the weekend of 27th and 28th June 2020
- A single overarching move plan for the weekend is in development

Haemato-oncology inpatient move

- The HO inpatient move is conditional on the establishment of a transfer route to the Royal and dedicated critical care support
- HO day case patients will move to CCCL in June, with inpatients following in September once additional critical care support is in place

Service readiness

- The focus of service readiness work will be the commissioning and mobilisation plans of each department
- A proposal for the delivery and coordination of the orientation and training specific to CCCL has been developed

LUHFT SLA development

- Work is nearly complete to develop the service specifications that will form the basis of the SLA and confirm them with LUHFT
- The two finance teams are now developing the financial model that will underpin the SLA

Unscheduled Care

- Work to determine our approach to unscheduled care in Liverpool (including non-elective admissions and escalation of care for the deteriorating patient) is largely agreed

Workforce

- Recruitment work continues to deliver the agreed workforce plan and appoint the additional staff necessary to open CCC Liverpool

Connect

- Good progress continues to be made on key IM&T projects like interoperability with LUHFT systems, the move of haemato-oncology on to Meditech, patient self check-in, LCL lab integration and agile working

Radiology major medical equipment

- The delay to the opening of CCCL has had an impact on the delivery, installation and commissioning of the major medical equipment for radiology and pre-treatment
- Work is continuing with the suppliers to develop a commissioning programme to the revised timelines

CCCL to Royal Liverpool Transfer Route

- After initial design work by LOR it was felt advantageous from a programming position to ask Avrenim (RLUH hard FM contractor) to undertake the work to install the link walkway
- The Royal has expressed a preference to manage the end to end installation and this is currently the approach being followed, albeit with close oversight of the works by the CCC project team

Escalation of care at CCCW

- A model for the management of deteriorating patients at CCC Wirral from June 2020 has been developed but is not yet formally agreed
- This is being developed as a priority the Unscheduled Care work stream

Orientation and training

- A substantial amount of orientation and training is required to prepare our staff, volunteers and partners for the opening of CCCL
- The orientation and training programme is in development with the input of departmental relocation teams and coordinated across the trust

Delivery logistics

- Due to the delay to the opening of the new Royal there will be limited capacity for accepting deliveries into and moving items out of CCCL
- Deliveries will be brought into CCCL through the rear entrance at the south east corner, where there are two vehicle bays
- The trust continues to work with its possible future procurement provider to develop an appropriately efficient receipts and distribution process

Laboratory services

- Detailed work is being undertaken with Liverpool Clinical Laboratories (LCL) on a range of services to support CCCL
- Close management of this work is ongoing to ensure that it is delivered in a timely manner

