



Report Cover Sheet

Report to:	Board of Directors	
Date of the Meeting:	25 September 2019	
Agenda Item:	P1/186/19	
Title:	Liverpool Health Partners - Update	
Report prepared by:	Angela Wendzicha, Associate Director Corporate Governance	
Executive Lead:	Liz Bishop, Chief Executive	
Status of the Report:	Public	Private
	X	

Paper previously considered by:	Not Applicable
Date & Decision:	Not Applicable

Executive summary/key points for discussion:	<p>The following paper provides an update in relation to the Liverpool Health Partners. The LHP has aspirations to become an Academic Health Science Centre. It is proposed that membership of LHP is broadened to include Trusts from Cheshire and Merseyside.</p> <p>An update is also provided on the Biomedical Research Centre (BRC) bid process.</p> <p>It is noted that membership tenure will increase from 1 year to 5 years in principle, but subject to costs being transparent.</p>
--	---

Action Required:	Discuss	X	Receive	
	Approve		Note	X

Next steps:	The Board will be updated on progress and activity around the LHP.
-------------	--

The paper links to the following strategic priorities (please tick)

Deliver outstanding care locally		Collaborative system leadership to deliver better patient care	√
Retain and develop outstanding staff		Be enterprising	√
Invest in research & innovation to deliver excellent patient care in the future	√	Maintain excellent quality, operational and financial performance	

The paper relates to the following Board Assurance Framework (BAF) Risks

BAF Risk	Please Tick
1. If we do not optimise quality outcomes we will not be able to provide outstanding care	
2. If we do not prioritise the costs of the delivering the Transforming Cancer Care Programme we will not be able to maintain our long-term financial strength and make appropriate strategic investments.	
3. If we do not have the right infrastructure (estate, communication & engagement, information and technology) we will be unable to deliver care close to home.	
4. If we do not have the right innovative workforce solutions including education and development, we will not have the right skills, in the right place, at the right time to deliver the outstanding care.	
5. If we do not have an organisational culture that promotes positive staff engagement and excellent health and well-being we will not be able to retain and attract the right workforce.	
6. If we fail to implement and optimise digital technology we will not deliver optimal patient outcomes and operational effectiveness.	
7. If we fail to position the organisation as a credible research partner we will limit patient access to clinical trials and affect our reputation as a specialist centre delivering excellent patient care in the future.	√
8. If we do not retain system-side leadership, for example, SRO for Cancer Alliance and influence the National Cancer Policy, we will not have the right influence on the strategic direction to deliver outstanding cancer services for the population of Cheshire & Merseyside.	
9. If we do not support and invest in entrepreneurial ideas and adapt to changes in national priorities and market conditions we will stifle innovative cancer services for the future.	√
10. If we do not continually support, lead and prioritise improved quality, operational and financial performance, we will not provide safe, efficient and effective cancer services.	√

Equality & Diversity Impact Assessment

Equality & Diversity Impact Assessment	YES	NO
Are there concerns that the policy/service could have an adverse impact on:		
Age		X
Disability		X
Gender		X
Race		X
Sexual Orientation		X
Gender Reassignment		X
Religion/Belief		X
Pregnancy and Maternity		X

If YES to one or more of the above please add further detail and identify if a full impact assessment is required.

Liverpool Health Partners Update

1. Academic Health Science Centre Application

The Liverpool Health Partners Board of Directors met on 16 September 2019. There was agreement that Liverpool Health Partners (LHP) now has clarity of purpose with an agreed mission, vision and priorities in conjunction with a clearer, more defined business plan which is underpinned by a performance management framework (LHP SPARK) and a joint research service. Metrics are being developed for SPARK, eg, set up times per study.

A matrix of activity is being developed with a wider consideration being given to the programmes and research themes, including the expansion of membership to include Trusts in the wider Cheshire and Merseyside region. There is an appetite to submit an application to become an Academic Health Science Centre (AHSC) in the next round of bids in 2020.

2. LHP Support for Liverpool's BRC bid in 2021

Discussion was had in relation to LHP activity undertaken since June 2019 in support of Liverpool's bid for BRC status in 2021. There is the intention for non-recurrent resource allocation to complement investment that is planned by the University of Liverpool.

The process for LHP support to the BRC Steering Group includes a period of co-creation and activity and has included:

- a) Collation of feedback from across Partners concerning NHS facing anti-infective research
Liverpool's BRC will reflect the universal, multidisciplinary perspective of the Universities and NHS in Liverpool. It will focus on the academic strength in addition to demonstrable track record of excellence and achievement in order to address the health of the local, regional and national populations, using team-based problem solving.
The importance of ensuring Liverpool's BRC reflects local population needs is clear.
- b) Exploration of potential Community Involvement and Engagement (CIE) arrangements
Inclusivity across complex systems is recognised as a key challenge in designing the BRC bid and community involvement and engagement has been recognised in the Communication Plan. In addition, a scoping exercise has been carried out, the results of which will inform planning for the bid.
- c) Continuing data analysis and communications support
Data analysis and communication support is recognised as essential to ensure outcomes from the above are understood and realised.

The activity above is being delivered within existing resources notwithstanding that continuing development will require additional investment. Further detailed options for

allocation of resource, informed by the period of co-creation will be discussed at the November LHP Board.

3. Membership Tenure Proposal

The current tenure of LHP membership is one year with a one year period of notice (effectively two years). LHP activity has increased significantly over the last twelve months, and is being delivered in the context of a clear strategy and plans. A rationale for change has been proposed to increase the tenure to five years, which was suggested in the 2017/18 review of LHP by KPMG. There are two principal benefits arising from this change if supported, namely certainty in longer term planning and cost savings from rental agreements.

It was agreed in principle by current partners that the tenure is increased to 5 years at the LHP Board on 16 September, but noted that costs have yet to be developed.