



### Report Cover Sheet

Report to:	CCC Trust Board	
Date of the Meeting:	26 June 2019	
Agenda Item:	P1-0126-19	
Title:	Transforming Cancer Care – Programme Summary Report	
Report prepared by:	Fiona Jones – Managing Director, PropCare Tom Pharaoh – Associate Director of Strategy	
Executive Lead:	Liz Bishop – Chief Executive Officer	
Status of the Report:	Public	

Paper previously considered by:	Not applicable	
Date & Decision:	-	

Purpose of the Paper/Key Points for Discussion:	This paper provides a summary report on the progress of the Transforming Cancer Care programme. It includes an executive summary of progress across the programme and a high-level milestone plan through to the opening of CCC-Liverpool in Spring 2020.	
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Action Required:	Discuss	✓
	Approve	
	For Information/Noting	✓

Next steps required	
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*The paper links to the following strategic priorities (please tick)*

Deliver <b>outstanding care locally</b>	✓	Collaborative system <b>leadership</b> to <b>deliver better patient care</b>	
<b>Retain and develop outstanding staff</b>	✓	Be <b>enterprising</b>	
<b>Invest in research &amp; innovation</b> to deliver <b>excellent patient care</b> in the future		Maintain <b>excellent</b> quality, operational and financial <b>performance</b>	✓

The paper relates to the following Board Assurance Framework (BAF) Risks

BAF Risk	Please Tick
1. If we do not optimise quality outcomes we will not be able to provide outstanding care	
2. If we do not prioritise the costs of the delivering the Transforming Cancer Care Programme we will not be able to maintain our long-term financial strength and make appropriate strategic investments.	✓
3. If we do not have the right infrastructure (estate, communication & engagement, information and technology) we will be unable to deliver care close to home.	✓
4. If we do not have the right innovative workforce solutions including education and development, we will not have the right skills, in the right place, at the right time to deliver the outstanding care.	✓
5. If we do not have an organisational culture that promotes positive staff engagement and excellent health and well-being we will not be able to retain and attract the right workforce.	✓
6. If we fail to implement and optimise digital technology we will not deliver optimal patient outcomes and operational effectiveness.	✓
7. If we fail to position the organisation as a credible research partner we will limit patient access to clinical trials and affect our reputation as a specialist centre delivering excellent patient care in the future.	
8. If we do not retain system-side leadership, for example, SRO for Cancer Alliance and influence the National Cancer Policy, we will not have the right influence on the strategic direction to deliver outstanding cancer services for the population of Cheshire & Merseyside.	
9. If we do not support and invest in entrepreneurial ideas and adapt to changes in national priorities and market conditions we will stifle innovative cancer services for the future.	
10. If we do not continually support, lead and prioritise improved quality, operational and financial performance, we will not provide safe, efficient and effective cancer services.	✓

Equality & Diversity Impact Assessment		
Are there concerns that the policy/service could have an adverse impact on:	YES	NO
Age		✓
Disability		✓
Gender		✓
Race		✓
Sexual Orientation		✓
Gender Reassignment		✓
Religion/Belief		✓
Pregnancy and Maternity		✓

If YES to one or more of the above please add further detail and identify if a full impact assessment is required.

# Transforming Cancer Care Programme Summary Report



June 2019

## Build

- The building is due to be handed over in February 2020
- A 12-week commissioning period will follow handover
- An outline decision has been made on the move date for haemato-oncology inpatients and this will be reviewed in September 2019

## Service readiness

- There has been a renewed focus of service readiness work with operational and clinical teams on the development and agreement of area operational policies for all parts of CCC-L
- Area operational policies to be agreed for sign-off by September 2019

## Safe Hospital

- Main areas of focus for the past month have been admissions and junior doctors
- Both areas have made significant progress and the expectation is to internally agree and provide both proposals by the end of June
- Other elements of the Safe Hospital project (care of deteriorating patients, Hospital at Night, clinical decisions unit) continue to progress

## Agreements and contracts

- High-level contracts will be drawn up with the Royal (RLBUHT) and Liverpool Clinical Laboratories (LCL) with multiple schedules appended that outline the service specifications required
- Coordinating group formed and high-level contract development process agreed at TCC Programme Board
- Schedule of the services to be included within RLBUHT/LCL contracts under development and will be shared with solicitors in June 2019
- Medical Director to Medical Director discussion with RLBUHT now established

## Workforce

- Process launched to ensure that all staff know their future base location (where possible) by the end of June
- Attraction package for between 1<sup>st</sup> June 2019 and CCC-L opening agreed, with new recruits being reimbursed tunnel fees
- Principles developed for staff annual leave around the time of CCC-L opening
- Staff benefits package principles to be reviewed and agreed by August
- Validation of workforce plan content and phasing underway to allow detailed recruitment strategy to be developed by end of July

## Connect

- Following the successful e-Xchange Regional Portal pilot which allows the sharing of clinical information across multiple organisations, access will be rolled out to all of our clinicians in June
- Plans are progressing well for CCC-L to provide staff with ultrafast, ultra-reliable WiFi connection, in addition to 24/7 IM&T service desk support
- From 26<sup>th</sup> June Ward Drug ePrescribing will replace the paper Kardex
- IT interoperability identified as one of the key issues to be resolved to support successful opening of new build (including migration of haem-onc to Meditech) – project plan in development

## Communications

- Well-attended and live-streamed staff engagement event took place on the morning of 4<sup>th</sup> June, with a drop in session in the afternoon
- The first of a new series of newsletters - *Clatterbridge 2020* - has been published including all of the key dates and information that was shared at the staff engagement event
- Successful charity event on site at CCC-L on 6<sup>th</sup> June

## Programme

- Full review of risk register review took place in June 2019
- Report outlining the eight new consolidated programme risks and actions being taken to mitigate them is now set out in this report

